

### Capex/Revenues Comparison

|                           | Eurofins <sup>1</sup><br>(€) | Charles River <sup>2</sup><br>(\$) | LabCorp <sup>3</sup> (\$) | Synlab <sup>4</sup><br>(€) |
|---------------------------|------------------------------|------------------------------------|---------------------------|----------------------------|
| Revenues (m)              | 6,515                        | 4,129                              | 12,162                    | 2,635                      |
| Capex (m)                 | 544                          | 319                                | 454                       | 125                        |
| <b>Capex/Revenues (%)</b> | <b>8.3%</b>                  | <b>7.7%</b>                        | <b>3.7%</b>               | <b>4.7%</b>                |

### Revenues/Employee Comparison

|                               | Eurofins <sup>1</sup> | Charles River <sup>2</sup> | LabCorp <sup>3</sup> | Synlab <sup>4</sup> |
|-------------------------------|-----------------------|----------------------------|----------------------|---------------------|
| Revenues (m€)                 | 6,515                 | 3,819                      | 11,248               | 2,635               |
| Employees                     | 56,767                | ~21,800                    | ~67,000              | ~27,000             |
| <b>Revenues/Employee (k€)</b> | <b>115</b>            | <b>175</b>                 | <b>168</b>           | <b>98</b>           |

<sup>1</sup> [Eurofins Annual Report 2023](#), revenues on p. 248, capital expenditures on p. 231, employees (FTEs) on p. 248

<sup>2</sup> [Charles River Annual Report 2023](#), revenues on p. 79, capital expenditures on p. 51, employees on pp. 12-13, North America is US + Canada, Rest of the World is Asia + Other; assumes Euro to US Dollar average exchange rate of 1.08 in 2023

<sup>3</sup> [LabCorp Annual Report 2023](#), revenues on pp.12-13, capital expenditures on p. 11, employees on p. 18; assumes Euro to US Dollar average exchange rate of 1.08 in 2023

<sup>4</sup> [Synlab Annual Report 2023](#), revenues on p. 103, capital expenditures on p. 66, employees on p. 1. North America and Rest of the World are not applicable to Synlab as it only operates in Europe